Business Administration
Ph.D. (Logistics and Supply Chain Management)

Degree Requirements: 60 Credit Hours

Program Mission Statement
The program’s intended outcomes are to provide students with:

1. Advanced understanding of the core areas of study within the field of supply chain management, including logistics and transportation
2. Advanced knowledge, skills, and values in at least one of the core areas (operations management, marketing, or information systems) for specialized roles within supply chain management
3. Advanced analytical and assessment skills
4. Advanced capability to develop, conduct, and manage applied research streams
5. Ethical decision-making and integrity
6. Professional and personal responsibility
7. Understanding of, and respect for, persons from diverse cultural, socioeconomic, educational, and professional backgrounds
8. Commitment to improving the economy, employment levels and competitiveness of the state of Georgia

Admission Requirements
Applicants to the PhD program must submit the following:

- Completed online graduate application form (http://cogs.georgiasouthern.edu/admission/start/applynow/)
- $50 application fee
- Official transcript(s) from colleges and universities attended, showing courses completed, grades earned, dates, and degree(s) awarded.
- Three letters of recommendation. At least one letter must be from a graduate school faculty member.
- Official score from the GMAT taken in the last five years. An original copy of the test score, sent by the testing agency to the Office of Admissions, is required before final action will be taken on an application. A copy of the score provided to the student and subsequently forwarded is not acceptable for final admission decisions. The GRE will only be considered in exceptional cases.
- All international applicants, including resident and nonresident aliens, whose native language is not English, are required to submit official TOEFL scores taken within the year immediately preceding the requested semester of admission. An original copy of the test score, sent by the testing agency to the Office of Admissions, is required before final action is taken on an application. A copy of the score provided to the student and subsequently forwarded is not acceptable. International students that have a degree from a US university may have this requirement waived.
- If English is not the applicant’s native language, scored above 80 on TOEFL

The Program Director will submit all remaining applications, along with his/her recommendations, to the PhD Advisory Committee for their decision. Once a decision has been made within the College of Business Administration, the Program Director will forward all applications to the College of Graduate Studies for final disposition.

Accepted applicants who have not completed an AACSB-accredited MBA or an appropriately-accredited Master's Degree in a field closely related to Logistics/Supply Chain Management may be required to complete all specified prerequisite courses (or courses determined by the Program Director to be equivalent) with grades of "C" or better before taking appropriate doctoral-level courses.

Applications who wish to apply for a graduate assistantship must also complete the Electronic Graduate Assistantship Application (http://cogs.georgiasouthern.edu/new-current-students/graduate-assistantships-information/) and submit it to the Jack N. Averitt College of Graduate Studies.

Program Requirements
Graduate Transfer or Transient Credit
The College of Business Administration accepts graduate transfer or transient credit only from AACSB accredited programs. A maximum of two courses not to exceed six (6) credits may be considered for graduate transfer or transient credit.

Coursework
Students will be required to complete the courses specified in the Program of Study shown below with an overall GPA of 3.0 or better. One time only, a student may receive a grade of "C", but will be required to re-take the course and earn a "B" or better and will also have to still achieve a cumulative GPA of 3.0 by the time they've completed their coursework. More than one "C" or any grade lower than a "C" will be grounds for elimination from the program. Any prerequisite courses must be completed within one calendar year of the student's acceptance into the program. All required coursework (i.e. core, research, and concentration courses) must be completed within three years of the time the student enters the program or completes prerequisite coursework, whichever is later. (Students in violation of policies on grades or time limits may submit a written appeal to the PhD Advisory Committee via the Program Director, explaining why they believe their situation merits an exception to the policy.)

Comprehensive Examinations
Students will be required to pass one or more comprehensive examinations covering all coursework specified in the Program of Study before they may begin any dissertation activities (to include formation of the committee). The Program Director will be responsible for the creation, administration, and evaluation of these exams, although he/she may delegate associated tasks to other faculty members. At the discretion of the Program Director, all coursework may be covered by a single comprehensive exam or up to three separate exams may be given for the
categories of core courses, research courses, and concentration courses, as differentiated in the Program of Study. Comprehensive exams may include both written and oral components and will be evaluated on a Pass/ Fail basis. The Program Director will notify students in writing of whether they have passed and, if not, what areas require further study. Students may re-take any comprehensive exam once, if needed. Failure to pass any comprehensive exam after two attempts will result in termination of the student's enrollment in the program. When a student has completed all required comprehensive exams, he/she will be considered a candidate for the Ph.D.

Dissertation

Following successful completion of all required comprehensive exams, candidates will formulate an appropriate dissertation topic that is likely to produce high-quality research publications. The candidate will then contact potential committee members to ascertain their suitability and willingness to serve on a Dissertation Committee for that topic. (The size and composition of the committee, as well as eligibility requirements for committee chairs and members will be defined in a COBA Policy statement that is consistent with the College of Graduate Studies dissertation committee and appointment policy and will be made available to candidates by the Program Director no later than the time they are notified of having passed their comprehensive exams.) As soon as verbal commitments have been obtained, the candidate will submit the proposed dissertation topic and committee composition in writing to the Program Director. The Director will review the proposal for compliance with program and college policies, inform the student of any needed changes, and ultimately approve the proposal. Students must register for Dissertation (LSCM 9999), Dissertation credit hour during each semester the dissertation is in progress, earning a minimum of 18 credit hours of Dissertation by the end of their program. Furthermore, the students must register continuously in Dissertation (LSCM 9999) until the dissertation is successfully defended. As soon as the Dissertation Committee Chair considers the intended research to be sufficiently developed, the student will conduct a formal defense of his/her dissertation proposal, supported by substantial preliminary research. As a minimum, the proposal will include a detailed description of the proposed research objectives, methodology, and value. It must also include a thorough literature review showing how the proposal relates to previously published research and a timeline for the project's completion. The Committee chair will notify the candidate in writing of the committee's assessment, to include any changes or additional tasks that need to be accomplished and whether another proposal defense will be needed. No earlier than the following semester and no later than two years from the semester in which the proposal was successfully defended, the candidate must conduct a formal defense of the completed dissertation. The Committee chair will notify the candidate in writing of whether the final defense was successful and what additional actions the Committee requires (to include the possibility of another formal defense). The candidate is responsible for submitting the completed dissertation in electronic format style consistent with that required by the College of Business Administration dissertation publication and consistent with the required College of Graduate Studies front-matter style per the College of Graduate Studies Electronic Thesis and Dissertation (ETD) policy.

Leave of Absence

If it is necessary to interrupt progress toward the degree, the student may petition for a non medical leave of absence of up to one year. The petition must be submitted at least one month before the effective date of leave. The major professor, the department chair, and the Dean of the College of Graduate Studies must grant approval. The COGS Dean will establish the conditions of the leave. An extension of a leave of absence beyond one year may be granted by the Dean of the College of Graduate Studies upon recommendation of the student's dissertation committee. Students approved for a leave of absence are not required to be registered during the approved leave period and the leave time does not count in the degree time limit. Students seeking a Medical Leave of Absence may apply for Medical Leave as outlined under "Medical Leave”. For full Leave of Absence information refer to the Doctoral Degree Program Requirements (http://catalog.georgiasouthern.edu/graduate/graduate-studies/doctoral-degree-program-requirements) section of the Graduate college catalog.

Time Limits

- Completion of all prerequisite coursework must be completed no later than one year from acceptance into program
- Completion of all required coursework beyond prerequisites (i.e. core, research, and concentration courses) must be completed no later than three years from acceptance into program or completion of prerequisite coursework, whichever is later
- Successful completion of comprehensive exam(s) must be completed no later than two semesters from completion of required coursework
- Approval of dissertation topic and committee must be completed no later than two semesters from completion of comprehensive exams
- Successful defense of dissertation proposal must be completed no later than two semesters from topic/committee approval or three semesters from completion of comprehensive exams, whichever is sooner
- Successful final defense of dissertation must be completed no later than two years from successful proposal defense
- Satisfaction of all requirements for submission of completed dissertation must be completed no later than one semester from successful final dissertation defense
- Completion of all program requirements, to include coursework, practicum, and dissertation must be completed no later than seven years from beginning of required coursework beyond prerequisites

NOTES:

1. Students in violation of policies on grades or time limits may submit a written appeal to the PhD Advisory Committee via the Program Director, explaining why they believe their situation merits an exception to the policy.
2. Enrollment and participation are expected to be continuous from a student's acceptance into the program. A student who needs to be excused from enrollment for one semester due to unusual circumstances should submit a written request and explanation to the Program Director. The Director may grant one such excusal, but anything more will require consideration by the COBA Graduate Curriculum and Programs Committee.

Annual Reviews

At the conclusion of each Spring semester, the Program Director will solicit feedback from all faculty who’ve had any significant professional interaction with any of the program’s students during the preceding year. Combining this feedback with his/her direct observations, the Director will accomplish a written review of each student’s performance during the preceding year. The review will culminate with a recommendation as to whether the student should be retained in the program. Students will be given the option of offering a written response within three work days. If, after considering any written response, the Program Director still believes a student should be eliminated from the program, he/she will submit the recommendation (with all supporting materials) for a decision by the PhD Advisory Committee. At the same time, the Director will submit key data for all students enrolled in the program to that committee for review. As a minimum, the data for each student will include a list of all courses taken, all grades earned, and the start and completion date for each major stage of the program, i.e. prerequisite coursework, required coursework, comprehensive exams, dissertation topic/committee approval, proposal defense, final defense, and submission of completed dissertation. Based on this data, the Director will ask the committee to consider the elimination of all students in violation of any program policy on grades or time limits, including any appeals submitted by those students.
Program of Study: Ph.D. in Logistics and Supply Chain Management Degree

A student admitted to the College of Graduate Studies as a prospective candidate for the Ph.D. in Logistics and Supply Chain Management degree must present evidence of satisfactory completion (a grade of “C” or better) of the following “Prerequisite” course content in Business Administration or take the graduate equivalents:

**Prerequisites**

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<tr>
<th>Prerequisites</th>
<th>Credit Hours</th>
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<tbody>
<tr>
<td>CISM 7330</td>
<td>Information Technology Management 3</td>
</tr>
<tr>
<td>MGNT 7331</td>
<td>Managerial Decision Analysis 3</td>
</tr>
<tr>
<td>MGNT 7430</td>
<td>Management of Operations for Competitive Advantage 3</td>
</tr>
<tr>
<td>MKTG 7431</td>
<td>Strategic Marketing Management 3</td>
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<td><strong>Total Credit Hours</strong></td>
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**Requirements**

<table>
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<tr>
<th>Requirements</th>
<th>Credit Hours</th>
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<tbody>
<tr>
<td>BUSA 9332</td>
<td>Applied Multivariate Methods for Business Research 3</td>
</tr>
<tr>
<td>BUSA 9333</td>
<td>Advanced Multivariate Methods for Business 3</td>
</tr>
<tr>
<td>BUSA 9334</td>
<td>Qualitative Research Methods in Business 3</td>
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<tr>
<td>LSCM 9131</td>
<td>Logistics Management 3</td>
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<td>LSCM 9331</td>
<td>Analysis of Secondary Data for Supply Chain Management Research 3</td>
</tr>
<tr>
<td>LSCM 9630</td>
<td>Supply Chain Management Theories 3</td>
</tr>
<tr>
<td>LSCM 9631</td>
<td>Research Processes and Philosophies in Supply Chain Management 3</td>
</tr>
<tr>
<td>LSCM 9632</td>
<td>Operations Management 3</td>
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<tr>
<td>LSCM 9633</td>
<td>Research Trends in Logistics 3</td>
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<tr>
<td>LSCM 9634</td>
<td>Supply Chain Management Research 3</td>
</tr>
<tr>
<td>LSCM 9999</td>
<td>Dissertation (A minimum of 18 total hours) 18</td>
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<tr>
<td><strong>Focused Methods</strong></td>
<td>3 - 6</td>
</tr>
<tr>
<td><strong>Directed Study</strong></td>
<td>3 - 6</td>
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<tr>
<td><strong>Total Credit Hours</strong></td>
<td>60</td>
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</tbody>
</table>

**Advisement**

Ph.D. Program  
College of Business Administration  
P.O. Box 8050  
Statesboro, GA 30460-8154, or (912) 478-5767  
phd@georgiasouthern.edu  
Fax: (912) 478-7480